

Release date: 1/19/22

Fastenal Company and Subsidiaries (Fastenal)

(Dollar	[•] amounts	in	thousands)	
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(Dollar amounts in thousands)		2021	2020	Change		
Net sales	\$	475,974	428,840	11.0%		
Business days		20	21	(4.8%)		
Daily sales	\$	23,799	20,421	16.5%		
Impact of currency fluctuations		(0.2%)	0.4%			
				Historical*		
Daily sales in January	\$	22,398	21,039		The historical figure represents the	average from
Change in daily sales since January		6.3%	(2.9%)	(4.4%)	2015 to 2019.	
Daily sales last month	\$	24,960	22,051			
Change in daily sales since last month		(4.7%)	(7.4%)	(7.4%)		
Daily sales growth by geography						
United States		15.4%	7.7%		Calculated using US days and US d	lollars.
Canada/Mexico		22.1%	14.4%			
Rest of World		25.6%	34.4%			
Total Company		16.5%	9.3%			
Daily sales growth by end market						
Manufacturing		25.8%	4.6%			
Non-residential construction		13.5%	(8.6%)			
Daily sales growth by product line						
Fasteners		25.5%	0.5%			
Safety		7.2%	36.7%			
Other		14.4%	4.8%			
Growth metrics by customer/channel type						
Daily sales growth - national accounts		23.0%	11.0%		Daily sales growth rates are rounde percentage rates.	d to whole
Daily sales growth - non-national accounts		9.0%	7.0%		percentage rates.	
% of Top 100 national accounts growing		87.0%	44.0%			
% of public branches growing		71.0%	55.0%			
Employee headcount at month end		Dec-21	Dec-20	Change	Nov-21	Change
In-market locations (branches & Onsites) - FTE		11,337	11,260	0.7%	11,365	(0.2%)
Non-in-market selling - FTE		2,076	1,923	8.0%	2,072	0.2%
Total selling personnel - FTE		13,413	13,183	1.7%	13,437	(0.2%)
Distribution/Transportation personnel - FTE		2,740	2,591	5.8%	2,713	1.0%
Manufacturing personnel - FTE		619	607	2.0%	621	(0.3%)
Administrative personnel - FTE		1,598	1,455	9.8%	1,561	2.4%
Total non-selling personnel - FTE		4,957	4,653	6.5%	4,895	1.3%
Total personnel - FTE		18,370	17,836	3.0%	18,332	0.2%
Total personnel - absolute		20,507	20,365	0.7%	20,523	(0.1%)

* Historical averages exclude the impact of the March 2017 acquisition of Mansco. They also exclude 2020, a year during which many months were significantly impacted by COVID-19 surge activity and so would not be considered representative of normal activity.

Definitions in release:

Net sales - Net sales for the period indicated. Daily sales - Net sales divided by the number of business days in the US. FTE - Full-time equivalent headcount.

Next monthly sales release date: Friday, February 4, 2022 at 6:00 AM (central time) Next earnings release date: Wednesday, April 13, 2022 at 6:00 AM (central time)